

# Workshop: How can companies take a better risk-based approach to due diligence?

14 February 2019, 13.00-15.30

### **Partners**

Dutch agreement on Sustainable Garments and textiles (AGT) and Solidaridad Europe with support from the Norwegian Fashion Hub and SAC.

# Objectives of the session

This session will:

- Explore the practical considerations for prioritising risks for action based on scale, scope and irremediable character;
- Identify ways in which stakeholders can support companies in taking a risk-based approach to due diligence;
- Give industry and stakeholders an opportunity to exchange experiences and perspectives, and increase stakeholders' understanding of the due diligence standards expected of companies and the challenges involved.

## **Background**

Due diligence is risk-based meaning that companies should respond to the most severe risks and impacts in their supply chains first. This hands-on workshop will deep dive on the topic of prioritisation by examining a company risk assessment and examine how actions can be prioritised based on the scale, scope and irremediable character of the risks.

# Workshop agenda

Time	Activity
13:00 – 13:30	Presentation of a real example of children's fashion brand <u>Tumble 'N Dry</u> 's risk analysis and prioritization
13:30 – 14:45	Small group moderated discussion on the case study and key discussion questions (see below)
14:45 -15:30	Findings shared amongst all participants.

## For discussion

During the small group discussions, participants will refer to an example of a risk analysis presented by children's fashion brand <u>Tumble 'N Dry</u>. Participants are asked to keep in mind the following:

The main sourcing countries and regions are;	The main materials are:	The main product groups are:
<ul> <li>China (Guang Dong &amp; Zhejiang)</li> <li>India (Tamil Nadu)</li> <li>Pakistan (Sindh)</li> <li>Indonesia (Jawa Barat)</li> </ul>	<ul><li>Cotton (73%)</li><li>Polyester (15%)</li></ul>	<ul><li>Long sleeve</li><li>Pants</li></ul>
	<ul><li>Polyamide (Nylon) (6%)</li><li>Elastane (spandex) (2%)</li></ul>	<ul><li>Sweater</li><li>Jeans</li></ul>
	<ul><li>Viscose/Rayon (2%)</li><li>Other</li></ul>	<ul> <li>Jacket /blazer</li> </ul>

#### **Instructions**

- Participants will be divided randomly into groups to walk through the case study.
- Representatives from AGT/Solidaridad/ Norwegian Fashion Hub/SAC will facilitate the discussion and share expectations on what effective risk-based due diligence looks like according to OECD recommendations.
- Session wrap up to discuss key lessons learned and questions raised between the different groups.
- Organisers will be available to answer questions and help direct discussions.

## **Discussion questions**

The following questions will be addressed during the session.

- How can a company determine the severity of highly diverse risks (e.g. environment vs. labour risks) in practice?
  - How can a company prioritize action when several severe risks have been identified?
  - How can a company respond to severe risks that have no clear solutions?
- How can companies involve relevant stakeholders to prioritize? What can be the role of stakeholders to support companies in prioritizing and mitigating severe risks?
- How can companies find a balance between internal goals and addressing risks in their supply chain?

